



hfma
michigan great lakes chapter

MRCA and MI Great Lakes HFMA DAY AT THE CAPITOL

Date: December 4, 2026

Time: 8:30 AM - 3:00 PM

Where: Michigan State Capitol
Lansing, Michigan

Time	Discussion Topic	Presenter
8:30	Registration	
9:00 - 9:15	Opening Remarks	Patty Steele Bill Bollinger
9:15 - 10:00	MHA Government Updates	Lauren Lambert
10:00 - 10:45	Health Management Association	Andrew Schalk
10:45 - 11:00	Break	
11:00 - 11:45	Evolving Emergency Department Registration	Todd Cheladyn
11:45 - 12:30	Lunch	
12:30 - 1:15	Government 101	Joshua Richmond
1:15 - 2:00	Michigan Multiple Payer Initiatives, MI Rural Health Transformation Fund, Medicaid Work Requirements	Diane Marriott, Dr. PH
2:00 - 2:45	Panel Discussion	

9:15 - 10:00 - MHA Government Updates

Lauren will be providing updates on state and federal policies.



Lauren Lambert is the Director of Health Finance and Payer Policy at the Michigan Health and Hospital Association. In this role, Lauren analyzes payer policies—including changes to Medicaid, Medicare, and commercial insurance—that affect hospitals and health systems in Michigan. Lauren works with member hospitals and other key stakeholders to determine the impacts and develops comments letters, issue briefs, and other written materials to share the impacts with policymakers. Lauren has more than a decade of experience working to advance healthcare policy at both the state and federal levels of government, including prior roles as a Manager of Health Policy at Henry Ford Health in Detroit, MI; a Consultant at Public Sector Consultants in Lansing, MI; and as a Government Affairs Associate for Delta Dental Plans Association in Washington, DC. Lauren received her Bachelor of Arts degrees in Political Science and Psychology from the University of Michigan and her Master of Public Policy degree from Georgetown University.

10:00 - 10:45 - Health Management Association

This presentation will provide an overview of the multiple programs Michigan Medicaid currently uses to reimburse hospitals, including base payments, supplementals, and the provider tax program. It will then explore the significant changes that will be required for these programs as a result of HR1 and subsequent federal regulations. It will examine the implications in Michigan and discuss how hospitals can prepare for these upcoming changes.



Andrew Schalk is an accomplished professional with extensive experience in financial analysis and Medicaid program policy. In his three years at HMA, Mr. Schalk has assisted clients in multiple states understand the potential for innovative financing and policy solutions. He has also provided budgetary analysis for hospitals, associations, Medicaid agencies, and county governments.

Additionally, Mr. Schalk has over ten years' experience working for the Medicaid program in the State of Michigan. As the state administrative manager in the hospital reimbursement and special financing section at the Michigan Department of Health and Human Services, Mr. Schalk oversaw a team that ensured accurate calculation and management of special financing programs representing billions of dollars in annual provider payments. These critical programs, such as hospital rate adjustment, disproportionate share hospital, and specialty network access fee, play a vital role in supporting healthcare providers across the state. His expertise in developing and implementing hospital reimbursement policies was instrumental in securing federal approval and compliance with regulations.

Previously, as a departmental analyst in the analytics and long-term care finance section, Mr. Schalk took the lead on multiple projects involving long-term care special financing. He calculated annual provider rates for essential programs like the program of all-inclusive care for the elderly and the Michigan care team program. He also played a pivotal role in analyzing financial impacts and collaborating with various divisions to implement changes that enhanced Medicaid services for beneficiaries.

Mr. Schalk earned a master's degree in mathematics from Central Michigan University and a bachelor's degree in mathematics education from Ferris State University.

10:45 - 11:00 Break

11:00 - 11:45 - Evolving Emergency Department Registration

In this session, Toddy Cheladyn explores how healthcare organizations are evolving patient registration in a digital world to meet changing expectations for convenience, efficiency, and experience. Attendees will learn how self-service and remote registration models—particularly in emergency and surgical settings—can streamline workflows, reduce delays, and improve accuracy while maintaining patient support. The session highlights the use of Epic and supplemental technologies to enable mobile check-in, remote completion, and digital documentation, along with lessons learned in change management, patient engagement, and operational adoption. Practical strategies and real-world examples from Mayo Clinic's implementation will provide guidance for organizations looking to modernize registration processes and enhance the patient experience.



Todd Cheladyn, CRCR is a Senior Director at Mayo Clinic, where he has served for the past three years. He brings over 15 years of executive leadership experience as a Vice President with R1 RCM in partnership with Ascension, along with additional progressive roles within the organization. Earlier in his career, he held IT management positions with Jawood Management and Blue Cross Blue Shield of Michigan.

11:45 - 12:30 Lunch

12:30 - 1:15 - Government 101

During this session, Joshua Richmond will be speaking about the legislative process, how politics influence legislative decisions and how laws are enacted. He will also be speaking about how non-political people can influence the political process and help shape better legislative policy.



Joshua Richmond is a Vice President/Healthcare Specialist with Big Data Healthcare, a wholly owned subsidiary of Fifth Third. Prior to joining BDHC last year, Joshua spent 22 years with the Michigan State Medical Society in a variety of roles, including lobbyist, policy analyst, membership department leader, and staff to the Michigan Delegation of the American Medical Association. A 2001 graduate of Michigan State University, Joshua brings extensive healthcare expertise and strong professional relationships. He is focused on expanding our healthcare pipeline and delivering BDHC/Fifth Third's industry-leading solutions to clients across the Midwest and beyond.

1:15 - 2:00 - Michigan Multiple Payer Initiatives, MI Rural Health Transformation Fund, Medicaid Work Requirements



Diane Bechel Marriott, DrPH, directs Michigan Multipayer Initiatives (MMI), a group that catalyzes healthcare payer and plan alignment on common, evidence-based policy to improve the value and quality of care and reduce administrative burden.

Based at the University of Michigan and hosted by the Center for Healthcare Research and Transformation, MMI also works with providers, practices, physician organizations, social care organizations, national groups and patients to ensure that stakeholder and community perspectives are incorporated.

Diane has served as Statewide Convener for several large-scale CMMI primary care practice demonstrations to improve value, quality and patient/provider experience outcomes including Comprehensive Primary Care Plus (CPC+), the Michigan Primary Care Transformation (MiPCT), and the Patient-Centered Medical Home (PCMH) Initiative of Michigan's State Innovation Model (SIM). Her publications focus is on applying evidence-based principles to strengthen and support advanced primary care as the foundation of a high-performing health system.

2:00 - 2:45 - Panel Discussion – Industry leaders share their perspective on AI in Healthcare.

Jen Rohs - Vice President Revenue Cycle, Henry Ford Health



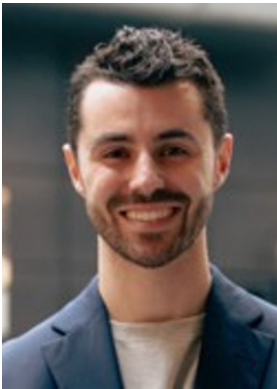
Jen Rohs Vice President of Revenue Cycle at Henry Ford Health, where she has led both enterprise patient access and mid-cycle operations across the \$13B health system. With more than 15 years of revenue cycle leadership experience, Jennifer has led large-scale transformation initiatives focused on automation, centralization, operational excellence, financial performance, Epic integration, and patient experience.

Brytani Griner - Vice President, Coding Services, Ensemble



Brytani Griner is Vice President II of Coding at Ensemble. She leads coding operations and technology initiatives focused on quality, compliance, productivity, and revenue cycle performance. With a passion for innovation, leadership development, and operational excellence, Brytani partners with healthcare leaders to advance coding transformation, automation, and AI-driven solutions that improve outcomes for clients, providers, and patients.

Joey Panella – Co-founder and CEO Decimal Code



Joey Panella is the co-founder and CEO of Decimal Code, an automated medical coding and pre-bill charge capture spinout from Michigan Medicine. As an operator, Joey got his start at Esperion Therapeutics before moving to Michigan Medicine Central Finance and then the University of Michigan Venture Center. Joey's experience spans entrepreneurship, revenue cycle, and venture capital. He holds a BBA from Michigan Ross and an MBA from Chicago Booth.

2:45 - 3:00 **Closing Remarks**

3:00 – 4:00 **Tour of the Capitol (Optional)**